



COBB COUNTY PURCHASING DEPARTMENT

1772 County Services Parkway
Marietta, Georgia 30008-4012
(770) 528-8400 / FAX (770) 528-1154
Email: purchasing@cobbcounty.org
www.purchasing.cobbcountyga.gov

IMPORTANT NOTICE – PLEASE READ CAREFULLY!!

ALL bids **MUST** be received at the Cobb County Purchasing Department.

BIDS MUST BE RECEIVED BEFORE 12:00 (NOON) ON BID OPENING DAY

Any bid received later than 12:00 (noon) will not be accepted. The County accepts no responsibility for delays in the mail. Bids are to be mailed or delivered to:

**COBB COUNTY PURCHASING DEPARTMENT
1772 COUNTY SERVICES PARKWAY
MARIETTA, GA 30008-4012**

**All bid prices shall be submitted on the Bid Form included in the bid/proposal.
Any revisions made on the outside of the envelope WILL NOT be considered.**

PLEASE CHECK bid specifications and advertisement for document requirements.

Documents/Forms listed below **MUST** be submitted when required.

Omission of these documents / forms will cause your bid/proposal to be declared **NON-RESPONSIVE**.

- **BID SUBMITTAL FORM**
 - ▶ *Official Signature is required on this form guaranteeing the quotation.*
- **CONTRACTOR AFFIDAVIT and AGREEMENT - Exhibit A - (Not required)**
 - ▶ *Affidavit **MUST** be signed, notarized and submitted with any bid requiring the performance of physical services. If the affidavit is not submitted at the time of the bid, bid will be determined non-responsive and will be disqualified.*
- **BID BOND - (Not required)**

If your firm is classified as a Disadvantaged Business Enterprise (DBE) please complete Exhibit B with bid response. A Disadvantaged Business Enterprise (DBE) is generally defined as a Female, Black American, Hispanic American and any other minority owned business.

All vendors are required to submit the ORIGINAL AND AT LEAST one (1) duplicated copy of any bid submitted to Cobb County. Please refer to your bid specifications to determine if more than one (1) copy is required. Non-submission of a duplicate copy may disqualify your bid/proposal.

A “**SEALED BID LABEL**” has been enclosed to affix to your bid. This label **MUST** be affixed to the outside of the envelope or package, **even if it is a “NO BID” response**. Failure to attach the label may result in your bid being opened in error or not routed to the proper location for consideration. No bid will be accepted after the date and time specified.

Thank you in advance for your cooperation.

ADVERTISEMENT FOR REQUEST FOR PROPOSAL
COBB COUNTY PURCHASING DEPARTMENT

BID OPENING DATE: JUNE 9, 2011

Cobb County will receive Sealed Bids before 12:00 NOON, June 9, 2011 in the Cobb County Purchasing Department, 1772 County Services Parkway, Marietta, GA 30008 for:

SEALED BID # 11 – 5581
CONSULTANT SERVICES FOR SIX FLAGS LIVABLE CENTERS INITIATIVE STUDY
COBB COUNTY DEPARTMENT OF TRANSPORTATION

PRE-PROPOSAL MEETING: MAY 24, 2011 @ 10:00 A.M.
COBB COUNTY PURCHASING DEPARTMENT
1772 COUNTY SERVICES PARKWAY
MARIETTA, GEORGIA 30008

No bids will be accepted after the 12:00 noon deadline.

Proposals are opened at 2:00 p.m. at Cobb County Purchasing Department, 1772 County Services Parkway, 2nd Floor, Bid/Meeting Room, Marietta, GA 30008.

No proposal may be withdrawn for a period of one hundred twenty (120) days after date of bid opening, unless otherwise specified in the bid documents. Cobb County will consider the competency and responsibility of bidders in making the award. Cobb County reserves the right to reject any and all proposals, to waive informalities and technicalities, to reject portions of the proposals, and to award contracts in a manner consistent with the County and the laws governing the State of Georgia.

The Georgia Security and Immigration Compliance Act Affidavit form must be submitted with all bid packages involving the “performance of physical services” in order to be considered.

This solicitation and any addenda are available for download in PDF format on the Cobb County Purchasing website. www.purchasing.cobbcountyga.gov

Advertise: May 13, 20, 27, 2011
June 3, 2011



BID SUBMITTAL FORM

SUBMIT BID/PROPOSAL TO:
COBB COUNTY PURCHASING DEPARTMENT
1772 COUNTY SERVICES PARKWAY
MARIETTA, GA 30008-4012

BID/PROJECT NUMBER: 11-5581

REQUEST FOR PROPOSAL

**CONSULTANT SERVICES FOR SIX FLAGS LIVABLE CENTERS INITIATIVE STUDY
COBB COUNTY DEPARTMENT OF TRANSPORTATION**

**DELIVERY DEADLINE: JUNE 9, 2011 BEFORE 12:00 (NOON) EST
(NO BIDS/PROPOSALS WILL BE ACCEPTED AFTER THIS DEADLINE).**

BID OPENING DATE: JUNE 9, 2011 @ 2:00 P.M. IN THE PURCHASING DEPARTMENT BID ROOM.

BUSINESS NAME AND ADDRESS INFORMATION:

Company name: _____

Contact name: _____

Company address: _____

E-mail address: _____

Phone number: _____ Fax number: _____

NAME AND OFFICIAL TITLE OF OFFICER GUARANTEEING THIS QUOTATION:

(PLEASE PRINT/TYPE) NAME _____

TITLE _____

SIGNATURE OF OFFICER ABOVE: _____
(SIGNATURE)

TELEPHONE: _____ FAX: _____

BIDDER WILL INDICATE TIME PAYMENT DISCOUNT: _____

BIDDER SHALL INDICATE MAXIMUM DELIVERY DATE: _____

Bids received after the date and time indicated will not be considered. Cobb County reserves the right to reject any and all bids, to waive informalities, to reject portions of the bid, to waive technicalities and to award contracts in a manner consistent with the county and the laws governing the state of Georgia.

The enclosed (or attached) bid is in response to Bid Number **11-5581**; is a firm offer, **as defined by section O.C.G.A. (s) 11-2-205 of the code of Georgia (Georgia laws 1962 pages 156-178)**, by the undersigned bidder. This offer shall remain open for acceptance for a period of 120 days calendar days from the bid opening date, as set forth in this invitation to bid unless otherwise specified in the bid documents.

NOTICE TO BIDDERS - - BID QUOTES MUST INCLUDE INSIDE DELIVERY CHARGES

Advertise Dates: MAY 13, 20, 27, 2011
JUNE 3, 2011

SEALED BID LABEL

SEALED BID ENCLOSED

DELIVER TO:
COBB COUNTY PURCHASING
1772 County Services Parkway
Marietta, GA 30008-4012

SEALED BID # 11-5581 DATE: June 9, 2011

BIDS MUST BE RECEIVED BEFORE 12:00 NOON

DESCRIPTION: Request for Proposal
Consultant Services for Six Flags
Livable Centers Initiative Study

PLEASE ATTACH LABEL TO OUTSIDE OF BID PACKAGE



Cobb County...Expect the Best!

"STATEMENT OF NO BID"

COBB COUNTY PURCHASING DEPARTMENT
1772 COUNTY SERVICES PARKWAY
MARIETTA, GA 30008

TO ALL PROSPECTIVE BIDDERS:

Because of the many requests to be placed on our vendors' list, we are continuously updating the list. While we want to include all bona fide vendors, we do not want to mail bids to those vendors who may no longer be interested in participating in our bidding process.

If you do not choose to respond to the attached Invitation to Bid/Request for Proposal, please fill out the form below indicating whether or not you want to be retained on our current vendor list.

Vendors who do not respond in any way (by either submitting a bid or by returning this form) over a period of one year may be removed from the current vendor list.

Vendors who do not wish to bid often return the entire bid package, sometimes at considerable postage expense. Returning the entire bid package is not necessary. Simply return this form.

Thank you for your cooperation.
Cobb County Purchasing Department

**"STATEMENT OF NO BID"
SEALED BID NUMBER 11-5581
REQUEST FOR PROPOSAL**

CONSULTANT SERVICES FOR SIX FLAGS LIVABLE CENTERS INITIATIVE STUDY

If you do not wish to respond to the attached Invitation to Bid/Request for Proposal, please complete this form and mail/fax to: **Cobb County Purchasing Department, Attention: Sealed Bid Department, 1772 County Services Parkway, Marietta, GA. Fax # 770-528-1154**

I do not wish to submit a bid/proposal on this solicitation.

I wish to be retained on the vendor list for this commodity or service: Yes _____ No _____

Please PRINT the following:

Company

Representative

You are invited to list reasons for your decision not to bid: _____



Cobb County...Expect the Best!

REQUEST FOR PROPOSAL

**SEALED BID # 11-5581
CONSULTANT SERVICES FOR SIX FLAGS LIVABLE CENTERS INITIATIVE STUDY
COBB COUNTY DEPARTMENT OF TRANSPORTATION**

BID OPENING DATE: JUNE 9, 2011

**PRE-PROPOSAL CONFERENCE: MAY 24, 2011 @ 10:00 A. M. (E.S.T.)
COBB COUNTY PURCHASING DEPARTMENT
1772 COUNTY SERVICES PARKWAY
MARIETTA, GEORGIA 30008**

**BIDS ARE RECEIVED IN THE
COBB COUNTY PURCHASING DEPARTMENT
1772 COUNTY SERVICES PARKWAY
MARIETTA, GEORGIA 30008
BEFORE 12:00 (NOON) BY THE BID OPENING DATE**

**BIDS WILL BE OPENED IN THE COBB COUNTY PURCHASING DEPARTMENT
BID/MEETING ROOM AT 2:00 P.M.**

**VENDORS ARE REQUIRED TO SUBMIT THE ORIGINAL AND 6 COPIES OF BID
(UNLESS OTHERWISE SPECIFIED IN BID SPECIFICATIONS)**

N.I.G.P. COMMODITY CODE: 96258

NAME: _____

ADDRESS: _____

REPRESENTATIVE: _____

PHONE: _____ FAX: _____

E-MAIL: _____

NOTE: The Cobb County Purchasing Department will not be responsible for the accuracy or completeness of the content of any Cobb County Invitation to Bid or Request for Proposal or subsequent addenda thereto received from a source other than the Cobb County Purchasing Department.

Request for Proposal (RFP)

**Consultant Services
Six Flags Livable Centers Initiative
Study**

**Cobb County Department of Transportation
Sealed Bid #11-5581**

Request for Proposal (RFP)
Consultant Services for Six Flags Livable Centers Initiative Study
Cobb County Department of Transportation
Sealed Bid #11-5581

SECTION 1 – INTRODUCTION

1.1 Type of Solicitation

This is a Request for Proposals (RFP) for the services described herein. Each proposal will be evaluated in accordance with the Evaluation Criteria outlined in Section 3.10. Cobb County will award a Contract to the Proposer which the County deems, in its sole discretion in compliance with Federal, State, and County procedures, to be the most qualified following the Evaluation Process outlined in Section 3.

1.2 Purpose of the Project

The overall purpose of the Six Flags Activity Center Study is to develop a master plan for an “emerging center” that focuses on the development and implementation of strategies intended to improve the quality and diversity of land uses within the area, as well as address the needs for transportation infrastructure improvements, including walking/bicycling, pedestrian, transit and freight movement needs in the area surrounding Six Flags Drive. Although a portion of the study area is populated by thriving freight/shipping/distribution businesses, there are other portions of the study area that have suffered from declining property values and disinvestment for years. In order to stabilize and eventually increase the study area’s market share, an in-depth market analysis will be a major component of the final deliverables due at the end of this study effort. The market analysis will cover several key areas, including but not limited to, addressing the potential for rehabilitation/re-use of dilapidated properties, conducting a supply and demand analysis and conducting a SWOT (strengths, opportunities, weaknesses, threats) analysis.

A detailed description of the scope of the project and the specific tasks required to complete the Study is outlined in Section 4.

1.3 Background

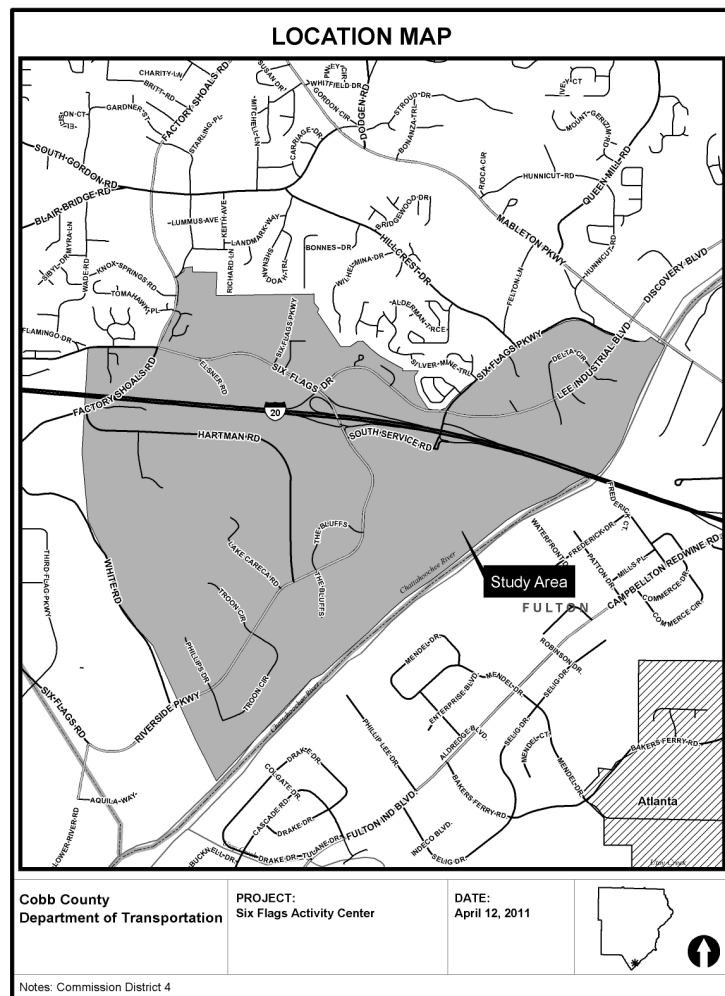
Due to its proximity to numerous regional assets, such as Interstate 20, the Fulton County Airport, the industrial employment centers along I-20, the Norfolk Southern Whitaker Intermodal Rail facility, Six Flags Over Georgia amusement park and the Chattahoochee River, more intensive, sustainable, quality development would be well supported by the resulting recommendations of an LCI Study. Accessibility is an important factor to the growth and vitality of this area due to the presence of Interstate 20, which passes through the center of the study area. Interstate 20 provides direct access to Interstate 285, downtown Atlanta and Hartsfield-Jackson International Airport. Cobb Community Transit (CCT) also operates bus service within the area and connects to MARTA’s rail service via the H.E. Holmes Transit Station and Downtown Marietta.

The study area extends from the Chattahoochee River westerly to Factory Shoals Road. The northern boundary intersects Lee Industrial Boulevard and runs along Six Flags Parkway where it

deliberately follows parcel lines. The southern boundary extends south along Six Flags Parkway to Lake Careca Road and includes large industrial properties on both sides of Hartman Road all the way to Factory Shoals Road.

The residential and commercial aspects of the study area have seen a lack of public and private investment in recent years. There is no strong regional commercial presence in the vicinity of the study area. The nearest major retail destinations are Arbor Place Mall in Douglas County and the Camp Creek Marketplace in East Point. The study area primarily contains marginal, neighborhood scale commercial/service uses and a large quantity of older multi-family renter-occupied residences. However, the study area includes a multitude of industrial uses, primarily in the areas of freight, shipping and warehousing/distribution. These elements help make the Six Flags area in Cobb County and the neighboring Fulton Industrial area in Fulton County one of the largest industrial employment centers in the Atlanta Region.

The Six Flags area is one of particular interest to the Cobb County Board of Commissioners. Over the past six years, several notable efforts have been undertaken with the intent of improving the area. In 2005, Cobb County and ARC co-sponsored a Walkable Communities Workshop along Six Flags Drive. That same year, Cobb County was awarded funding to build a new sidewalk along Six Flags Drive through the Transportation Enhancement (TE) infrastructure grant program. In 2006, the Cobb County Community Development Agency conducted the Six Flags Drive Corridor Study. In 2010, the development firm McCauley and Schmidt, working in conjunction with the Cobb County Office of Economic Development, prepared a Master Plan for the Six Flags Drive area, in an effort that was largely based upon the study performed by the Community Development Agency in 2006. Each of these individual efforts exemplifies Cobb County's commitment to initiate positive changes in the Six Flags area that will make the area desirable to residents, businesses and visitors alike.



SECTION 2 – PROJECT ADMINISTRATION, PARTICIPANT ROLES AND FUNDING

This section describes how the project will be administrated, the roles and responsibilities of the County and the Consultant, and an overview of the project funding.

2.1 County Responsibilities

Cobb County is the procuring agency and client for this project. The Cobb County Department of Transportation's Planning Division will be responsible for the overall administration and management of the project. Laraine Vance, Planning Division Manager, will be the assigned County Liaison, responsible for providing direction to the Consultant, reviewing all reports and submittals and approving all changes to the work scope, including budget and schedule issues.

A Selection Committee will be formed to evaluate proposals and recommend the top ranked firm to the Cobb County Board of Commissioners. A Project Management Team will be formed to review products and provide direction to the Consultant following Contract award. Members of the Selection Committee and Project Management Team may include the assigned County Liaison along with select Cobb County Department of Transportation staff representing various divisions – along with staff from other County Departments which may include Economic Development, Community Development and others as assigned by the County Manager.

2.2 Consultant Responsibilities

The successful Proposer (herein after referred to as Consultant) will be responsible for completion of the tasks outlined in Section 4 – Scope of Work.

2.2.1 Pre-Qualification

The Consultant must be pre-qualified with Georgia Department of Transportation GDOT or Cobb County in areas appropriate for the type of work requested in the RFP in order to be awarded a contract with Cobb County. It is the consultant's responsibility to become pre-qualified prior to contract award.

2.2.2 Project Manager

The Consultant will designate a Project Manger who will be responsible for ensuring completion of all the required work on behalf of the Consultant team and coordinating with the County throughout the project.

The following are the key specific responsibilities of the Consultant Project Manger:

- Overall project management, including developing and maintaining the project schedule and budget
- Coordinating with the County Liaison and Project Management Team at key stages throughout the project
- Coordinating with the Atlanta Regional Commission (ARC) and the Georgia Department of Transportation (GDOT) throughout the study

- Coordinating with County staff responsible for the overall development of the Six Flags Livable Centers Initiative Study
- Making and overseeing assignments to consultant staff and/or sub consultants
- Developing and submitting work products that meet County requirements
- Making any required revisions to data or reports based on direction from the County
- Submitting invoices and progress reports in a format that meets County requirements after satisfactory completion of the required work
- Maintaining records on the project in accordance with County, ARC, State and Federal requirements
- Documenting meetings with the County, Cities, other agencies, and the public
- Making presentations to the elected bodies and selected Community groups

2.3 Project Funding

The Project will be financed with a combination of federal and local funds. Federal funds will be provided primarily by the Federal Highway Administration (FHWA), but could include additional sources.

SECTION 3 – GENERAL REQUIREMENTS RELATED TO THE SOLICITATION AND CONTRACT AWARD

The following section outlines the specific requirements for the Proposals and the process for review and evaluation of the Proposals. Proposers are cautioned to read this section carefully. Failure to provide all the requested information may cause the Proposal to be rejected as nonresponsive.

3.1 Solicitation Schedule

The following is the schedule for this solicitation. Cobb County may unilaterally change this schedule by written notice.

Advertisement of Request for Proposal	May 13, 20, 27; June 3, 2011
Pre-proposal Meeting	May 24, 2011 (10:00 AM)
Responses due from Proposers	June 9, 2011 (before 12:00 (noon))
Evaluation/Negotiations	Late June 2011
Contract Award/NTP	Early August 2011

3.2 Pre-proposal Meeting

A Pre-proposal meeting will be held at **Cobb County Purchasing Department, 1772 County Services Parkway, Marietta, Georgia 30008-4014, on Tuesday, May 24, 2011. The meeting will be held at 10:00 AM on the 2nd Bid Room.** This meeting is not mandatory; however, Cobb County strongly encourages Proposers to attend. Discussions in the meeting are not binding. The County will issue written responses to questions in the form of an addendum.

3.3 Questions

All questions and requests by Proposers concerning this solicitation shall be in writing and directed to:

Cobb County Purchasing Department
1772 County Services Parkway
Marietta, Georgia 30008-4014
FAX: (770) 528-1154
E-Mail: purchasing@cobbcounty.org

RE: Six Flags Livable Centers Initiative Study

Deadline for questions is **May 31, 2011 at 5:00 p.m.** No phone calls will be accepted. Responses to any written communication will be made available to all known prospective Proposers.

Proposers are cautioned, however, that no prior, current, or post-award conversations, representation or agreement(s) with any officer, agent, or employee of the County shall affect or modify any terms or obligations of the RFP or any Contract resulting from this procurement.

3.4 Revisions to RFP

The County will issue Addenda to the RFP if it becomes necessary to revise any part of the RFP or if additional information is necessary to enable Proposers to make any adequate interpretation of the provisions of this RFP. All Addenda will be provided to each known prospective Proposer and posted on the Cobb County Purchasing website: purchasing.cobbcountyga.gov and proposer must acknowledged addenda by date and number of each Proposal.

3.5 Protests

Protests related to this solicitation will only be accepted from prospective Proposers who's direct economic interest would be affected by the award of a Contract or the failure to award a Contract. Protests should be sent to:

Laraine Vance
Cobb County Department of Transportation
1890 County Services Parkway
Marietta, GA 30008-4014

3.6 Proposal Format

Each Proposal must include the following information, presented in a clear, comprehensive and concise manner. The Scope of Work and Methodology outlined in Section 4, should be limited to 10 (8 ½ by 11 inch) pages of text in which the consultant will describe the proposed work program, approach and methodology to be used to complete the project. Supplemental information, qualifications, resumes, and experience may be included in an Appendix.

A proposal that does not fulfill all requirements of the RFP will be deemed non-responsive and excluded from the proposal evaluation process.

3.6.1 Letter of Transmittal

- The letter of Transmittal is to contain key contact information on the Proposer firm(s), including name, business address, telephone number, FAX number, email address and name of contact person.
- This letter is to be signed by a duly authorized officer(s) of the firm. Consortiums, joint ventures, or teams submitting Proposals, although permitted and encouraged, will not be considered responsive unless it is established that all Contractual responsibility rests solely with one Contractor or one legal entity, which shall not be a subsidiary or affiliate with limited resources. Each submittal shall indicate the entity responsible for execution on behalf of the team.

3.6.2 Scope of Work and Methodology (*See Section 4*)

- A statement of the goals and objectives of the Project Team's approach to the Project and a detailed description of the activities to be undertaken for each of the tasks.
- This section should be in enough detail to demonstrate that the services and products to be provided by the Project Team meet the County's requirements for this Project.

3.6.3 Proposed Schedule and Budget

- A detailed outline of the proposed schedule for completion of the tasks, including the number of hours required to accomplish each task.
- Please provide a detailed cost breakdown by task.

3.6.4 Project Team Organization, Qualifications and Availability

- A delineation of the personnel of the firm and any sub-consultants, who will actually work on the project and their roles. Special emphasis should be placed on the role of the proposed project manager. A strong project manager is viewed as essential to the overall success of the project.
- An outline of the qualifications and experience of the firm(s) and the assigned personnel in projects similar to this study. This should include summaries of projects of similar complexity and scope underway or completed within the past 5 years.
- A discussion of the current workload and availability of all firms and the assigned staff. Provision of 3 clients' references for each firm included in the team. This information should include the project name, client contact name, title, mailing address, e-mail address and telephone number.
- A discussion of the current workload, availability of the proposed project manager and provision of 3 clients' references. This information should include the project name, client contact name, title, mailing address, e-mail address and telephone number.

3.6.5 Appendix

This project will be funded in part from grants from the Federal government. The Proposer must submit with its Proposal completed representations or certifications for the following programs:

3.6.5.1 Certifications regarding Lobbying

Required by 49 C.F.R. parts 19 and 20 (*Attachment 1*)

3.6.5.2 Certification regarding Debarment, Suspension, and other Responsibility Matters

Required by 49 C.F.R. part 29, Executive Order 12549 (*Attachment 2*)

3.6.5.3 Certification Regarding Disadvantaged Business Enterprise Program (DBE) (*Attachment 3-A and 3-B*)

It is the policy of Cobb County that Disadvantaged Business Enterprises (DBE), as defined in 49 C.F.R. Part 26, February 2, 1999, shall have the maximum opportunity to participate in the performance of Contracts financed in whole or in part with federal transportation funds.

In order to be a responsive Proposer, please complete the following attachments:

- Disadvantaged Business Enterprise (DBE) Utilization form, which indicates how the DBE requirements of the bid specification have been met. (*Attachment 3-A*)
- and
- The Letter of Intent form, which includes the name of DBE firms to be utilized, type of work to be performed, dollar value of work and percentage of total Proposal price. (*Attachment 3-B*). One form should be completed for each DBE firm.

Instructions for completing the forms are included on the Attachments.

Cobb County supports the objectives of the USDOT DBE program objectives as outlined in the County's Policy Statement approved by the Board of Commissioners on July 27, 2004 (Exhibit 1)

The requirements of 49 CFR, Part 26, Regulations of the U.S. Department of Transportation apply to this contract. It is the policy of Cobb County Department of Transportation to practice nondiscrimination based on race, color, sex, or national origin in the award or performance of this contract. All firms qualifying under this solicitation are encouraged to submit bids/proposals. Award of this contract will be conditioned upon satisfying the requirements of this bid specification. These requirements apply to all bidders/offerors, including those who qualify as a DBE. The bidder/offeror shall make good faith efforts, as defined in Appendix A, 49 CFR Part 26, to include DBE participation in the performance of this contract.

A Directory identifying all firms eligible to participate as DBEs is maintained by the Georgia Department of Transportation (GDOT) in relation to the Unified Certification Program (UCP). The directory lists the firm's name, address, phone number, date of the most recent certification, and the

type of work the firm has been certified to perform as a DBE. The Directory is updated monthly. The Directory is available online at <http://www.dot.state.ga.us>, or by contacting:

**Georgia Department of Transportation
1 Georgia Center
600 West Peachtree Street, NW
7th Floor
Atlanta, GA 30308
(404) 631-1289 phone**

3.6.5.4 Addendum Acknowledgement

Provide acknowledgement, by number and date issued, of each addendum to this RFP issued by Cobb County and received by Proposer. (*Attachment 4*)

3.6.5.5 Staff Resumes

Provide resumes for all key staff highlighting professional experience directly applicable to the requested work.

3.7 Proposal Submission

Proposers must submit **one (1)** original and **six (6)** complete sealed copies of the Proposal to the following address:

Cobb County Purchasing Department
Attention: Mr. Mark Kohntopp, Interim Purchasing Director
1772 County Services Parkway
Marietta, Georgia 30008-4012

Each copy must be labeled **“Cobb County – Six Flags Livable Centers Initiative Study”** and show the name and address of the firm proposing. Supporting documents may be submitted with the Proposal or in a separate envelope marked **“Literature for Cobb County – Six Flags Livable Centers Initiative Study”** with the Proposer’s name indicated on each piece of literature.

Proposal must be received before **12:00 (noon) EST on June 9, 2011**. Proposals delivered after the time specified will not be considered.

3.8 Proposal Withdrawals

A Proposal may be withdrawn by submitting a written request to Cobb County before the time fixed for Proposal submission.

3.9 Proposal Effective Period

Each proposal shall remain open for a period of one hundred and twenty (120) days beginning with the date that Proposals are opened.

3.10 Evaluation Criteria

A Selection Committee has been formed to review and evaluate the Proposals and select the consultant who is deemed to offer the highest quality service. Cobb County will make the award to the responsive, responsible Proposer whose proposal is most advantageous to the County. The following weighted criteria will be utilized for the selection:

3.10.1 Staffing

- Qualifications of individual key staff, with emphasis on the proposed project manager, and completeness of the project team.
- Successful firm/team experience of projects of similar scope and complexity.
- Appropriateness and effectiveness of the team member's individual roles with particular emphasis on the Project Manager.

3.10.2 Experience/Performance

- Review of past performance on Cobb County projects or other projects of similar nature and complexity as the proposed project
- Evaluation of client reference whether included in the proposal response or not; overall responsiveness to County's needs
- Experience in comprehensive community planning, smart growth principles, transportation planning, traffic operations, land use, and air quality issues in Cobb County and the Region, as well as, knowledge of planning for pedestrians, bicyclists, youth, older adults and special populations
- Knowledge of access management principles, traffic operations and traffic management

3.10.3 Approach

- Understanding of project requirements
- Suitability of proposed services, including public involvement and outreach, analytical tools, comprehensiveness of the work processes, and quality assurance
- Technical methods proposed to meet County's objectives
- Detailed cost breakdown by task

3.10.4 Availability

- Overall master schedule to complete the project
- Availability of key staff for the work proposed

- Amount and competitiveness of work hours quoted for each task and schedule for completion

3.10.5 Financial Stability

- Financial stability of firm as evidenced by current year income statements and balance sheets.

All Proposals received by the prescribed deadline will be evaluated against the established criteria. As part of the selection process, firms may be asked to make a presentation to the Evaluation Committee on their Proposal, or provide additional information to the Committee on any aspect of their Proposal.

The Committee will make a recommendation to the Cobb County Board of Commissioners on the top ranked firm. Following Board approval, the Committee will conduct negotiations with the top ranked firm on the scope of work and fee.

3.11 Pre-contractual Expenses

Upon receipt of a Proposal by Cobb County, the Proposal shall become the property of the County, without compensation to the Proposer, for disposition or usage by the County at its discretion. Expenses incurred by Proposers include:

- Preparing the Proposal in response to this RFP and submitting the Proposal
- Negotiating with the County on any matter related to the Proposal, and
- Any other expense incurred by the Proposer prior to the date of Contract award shall not be the liability of the County.

The County and the Board of Commissioners shall be held harmless from any liability, claims, or expenses whatsoever incurred by, or on behalf of, any person or organization in responding to this RFP.

3.12 Contract Period, Award and Conditions

The Contract Agreement will not exceed six (6) months and will be awarded to the most qualified Proposer using the Evaluation Criteria outlined in Section 3.10.

3.13 Compliance with Federal Laws and Regulations

The project will be funded in part with a grant from the Federal Highway Administration (FHWA). For this reason, the final Contract between the County and the successful Consultant will include applicable federal requirements related to this funding, including adherence to a written code of Ethics, Equal Opportunity Assurances, Disadvantaged Business Enterprise Program, etc.

In addition, the Proposer must submit with its Proposal completed Certifications for three of the federal program requirements – the DBE program, Restrictions on Lobbying, and Debarment and Suspension. (see Section 3.6.5.1 through Section 3.6.5.3)

3.14 Reserved Rights

The County reserves the right to reject any or all Proposals and to waive what it considers to be informalities and minor irregularities in Proposals received.

Any Contract resulting from this RFP will be financed in part with funds available to the County through grants from FHWA. The obligations of County are contingent upon receipt of requested federal funds by the County. In the event that funding from these sources is eliminated or decreased, the County reserves the right to terminate this Contract or modify it accordingly.

SECTION 4 – SCOPE OF WORK AND METHODOLOGY

4.1 Project History and Summary

Cobb County has a vested interest in improving livability within the Six Flags. In 2005, the County and the Atlanta Regional Commission co-sponsored a Walkable Communities workshop along the Six Flags Drive corridor. With the help of a nationally-renown pedestrian safety expert, the workshop highlighted many of the adverse conditions for pedestrians along the corridor, which is home to multiple apartment complexes and lower-tier commercial shopping centers, and is also a high-activity transit corridor. This effort served as the catalyst for Cobb County to receive funding via the Transpiration Enhancement (TE) infrastructure grant program for the purpose of building sidewalk along Six Flags Drive.

In 2006 and 2007, the Cobb County Community Development Agency conducted a comprehensive study along Six Flags Drive (between Factory Shoals Road and Riverside Parkway). The study covered proposed transportation and land use changes that were intended to help draw attention to the area and improve its market share as a mixed-use activity center. Also included in the study was an analysis of the area's housing market and what would be needed in the form of housing types and number of housing units to support the vision created by the study's recommendations. Many of the study's recommended future land use amendments have been adopted and are currently in effect. In 2010, a team of consultants worked with the Cobb County Office of Economic Development to produce a master plan for the Six Flags area. Much of the work contained within the plan was derived from the previous study conducted by Cobb Community Development.

The Six Flags area in its entirety is rife with potential. The presence of Six Flags Over Georgia Theme Park and the numerous warehousing/shipping/distribution businesses in the area make it a valuable resource for Cobb County and its citizens. The purpose of this project is to develop a plan that preserves, protects and enhances the area's assets, while simultaneously transforming the area's liabilities into assets that will help it attract new market share in categories that are currently under-represented.

4.11 Project Length

The Project will last six-to-nine (6-9) months.

4.2 Specific Tasks

The follow addresses the individual tasks associated with the completion of the Six Flags LCI Study. Special emphasis will be placed upon the in-depth market analysis portion of the task listing. The in-depth nature of the market analysis is to be considered above and beyond the baseline requirements for LCI studies, as mandated by ARC.

Task 1 – Public Involvement

The goal of this task is to develop a local planning outreach process that promotes the involvement of all stakeholders in the study area, with efforts and accommodations made to include low to moderate income, minority, and elderly or disabled citizens. Cobb County will identify all stakeholders and facilitate their involvement in the study process. These tasks will be documented through meeting notices, meeting summaries and other written communications. Responses and acknowledgement of public comments will be addressed in the study reports. The public involvement process shall, at a minimum, include the following components:

- **Project Management Team.** Cobb County shall establish a Project Management Team that includes a representative from Cobb County, the consultant, and ARC. This team shall meet monthly to discuss the study progress.
- **Core Team.** A core team shall be established that includes the members of the Project Management Team along with a representative from key stakeholder groups in the study area. The Core Team must include representatives from relevant state, regional and local government departments responsible for land use planning, transportation and housing (including applicable housing authorities/agencies). Representatives from non-profit organizations that provide services in the study area should also be included on the Core Team. This team shall, at a minimum, meet prior to each of the general public meetings (not necessarily on the same day) described below. The key responsibility of the Core Team is to review and comment on materials to be presented at public meetings, help advertise meetings, and distribute information to the larger community.
- **General Public Meetings.** During the study process, Cobb County shall make a reasonable effort to involve all stakeholders in the study area, including property owners, residents, business owners and employers/employees. A minimum of four (4) General Public Meetings shall be conducted (more meetings are encouraged and may be necessary) to discuss the following topics:
 - Kick-off meeting to announce the beginning of the study process, the goals of the study, key dates, and opportunities for public input.
 - Data gathering meeting(s) to collect data, information, and opinions from the public on pertinent topics. These meetings can also be used to review preliminary findings and general directions.
 - Present draft plan. A draft plan shall be presented to the public for review and comment prior to finalizing the study. This meeting should focus on a review of the study recommendations and action plan.
 - Final plan review. The final draft LCI plan should be made available for public comment (in a meeting, open house, or posting) prior to final sponsor approval and submitting deliverables to ARC.

The public involvement process should include a variety of methods, times, and techniques to reach the broadest range of stakeholders possible (i.e. standard public meetings, charrettes, surveys, open house).

- **Transportation Coordination Meeting.** A transportation project coordination meeting is required to be conducted prior to finalizing the LCI plan recommendations. Oftentimes, transportation projects are affected by other organization (e.g. GDOT, GRTA, transit agency, city/county). To ensure the projects are feasible, a coordination meeting will be held (if relevant) between the LCI sponsor, ARC and other affected organizations to discuss potential projects prior to the transportation improvement list being finalized.

Task 2 – Develop a Study

Task 2.1 The goal of this task is to assess the subject area’s current land use patterns, transportation patterns and urban design elements, including Lifelong Communities principles such as pedestrian and transit access; access to retail and neighborhood services; diversity of dwelling types; and design for healthy living and social interaction. This analysis should be coordinated with other completed studies, programs and organizations (such as TMAs, CIDs, the TIP and RTP). At a minimum, this study will address the following information:

1. Efficiency/feasibility of land uses and mix appropriate for future growth including new and/or revised land use regulations needed to complete the development program.
2. Transportation demand reduction measures.
3. Internal mobility requirements – traffic calming, pedestrian circulation, transit circulation, bicycle circulation, safety and security of all modes.
4. Mixed-income housing, job/housing match and social issues.
5. Continuity of local streets in study area and development of a network of minor roads.
6. Need/identification of future transit circulation systems.
7. Connectivity of transportation system to other centers.
8. Community organization, management, promotion, and economic restructuring to ensure implementation.
9. Stakeholder participation and support.
10. Public and private investment policy.

Task 2.2 Economic and Market Analysis

The Six Flags area is important to Cobb County and to the region from an economic revitalization standpoint due to its proximity to the Interstate Highway system and a major regional attraction in the Six Flags Over Georgia theme park. To this end, the County would like to gain a better understanding of the market potential of the area as it relates to the local economy as well as identify strategies which would enable the County to position the area, to capitalize on community assets and enhance the area’s ability to realize its full potential. The following tasks are vital components to the final deliverable resulting from this study effort:

1. Physically examine the subject area, its surrounding environs and its relationship to the larger metro area. Examine the area with respect to visibility, location, access, terrain, relationship to adjacent uses and other qualitative assessments of the subject area relevant to the specific uses proposed.

2. Conduct a strengths, weaknesses, opportunities and threats analysis for the subject area, to aid in determining the potential positioning of the various uses in the area relative to other competitors in the market. This analysis will suggest ways of capitalizing on strengths, compensating for weaknesses, avoiding threats and taking maximum advantage of opportunities.
3. Provide an economic analysis for the Atlanta regional market for the next five years, particularly the year 2011 and beyond. Analyze the impact of Atlanta's forecasted economy to the demand for the various land uses in the subject area.
4. Assess the potential for rehabilitation, reuse and re-adaption of key buildings in the study area.
5. Assess the relationship between the residential community and the major corridors in the study area.
6. Conduct a demand and supply analysis for the market area and site, as follows:
 - a) Analyze demand potential for for-sale residential, for-rent residential, and commercial development in the market area from primary sources (provided via interviews with area brokers, realtors and developers) and supplemented with an analysis of economic and demographic information from secondary sources;
 - b) Estimate potential demand and forecast the subject area's capture of that demand for for-rent residential, for-sale residential, and commercial real estate land uses over the next five years;
 - c) Identify active and planned competitive for-rent and/or for-sale residential and commercial properties within the area's competitive market area (CMA). Profile each in terms of location, size, competitive positioning, qualitative ratings, remaining inventory, product mix, pricing, historical and current absorption, amenities provided, and end-user profiles.
 - d) Analyze all of the above and compare and contrast with the subject area. Draw conclusions relative to the most appropriate mix of land uses for the subject area vis-à-vis the competition, taking into consideration the unique attributes of the location and what is based on market driven reality.
 - e) Analyze the economic impact of Six Flags Over Georgia on the local market.

Synthesis and Recommendations

Based on a detailed analysis of data collected , the successful proposer should develop a set of recommendations to include the following:

- a.) Level of market opportunity and depth by land use and product type;
- b.) The appropriate mix of commercial, residential, and mixed-use development for the area including locations, focusing on the major corridors;
- c.) The supportable square feet of commercial space in the area and the population needed to support it.

Task 2.3 Tax Allocation District (TAD) Feasibility Analysis

Using the TAD Policy and Guidelines adopted by the Cobb County Board of Commissioners, conduct an analysis to determine the appropriateness of establishing a TAD in the Six Flags LCI study area. This analysis will serve as the basis for establishing a TAD and must be prepared in accordance with the Redevelopment Powers Law.

At a minimum the analysis should address the amount of TAD bonds the Six Flags LCI study area might generate. The type and value of development that can be expected to take place within the development area; and how much increment and bonding capacity would this development generate.

Task 3 – Prepare Project Deliverables

The goal of this task is to compile the results of the overall work effort, the study process, relevant findings, and recommendations into a summary document. Four (4) printed copies of the summary document shall be provided to ARC, along with an electronic file (on CD) of the summary document in its original format and in .pdf format, an Excel spreadsheet of the 5-year action plan (following ARC template), shapefiles (per ARC specifications) for relevant maps, and a separate folder with supporting graphics contained in the report. The summary document shall contain at a minimum the following:

- A description of the study process and methodology, data gathering techniques and findings, and general study outcomes.
- A description of the public participation process used to achieve a community-supported program of activity center improvements.
- A description demonstrating how the study addressed each of the required 10 study deliverables enumerated above in Task 2 as well as its subsections.
- Maps and other graphic depictions to support the plan that includes, but not limited to, overall study area, existing land use, future land use, existing transportation facilities, and proposed transportation improvements, and typical cross-sections.
- A market, economic or fiscal feasibility analysis that supports the plan recommendations and ensures the proposed plan is realistic.
- An implementation strategy that describes the organizational structure and process that will be used to ensure the action plan items described below are implemented. Focus should be given to collaboration opportunities with other organizations and strategies to ensure continued support from local elected officials, citizens and businesses. This section should also discuss an evaluation and feedback process that will be used to monitor plan implementation and update the action plan as needed, but at least every five years.
- A 5-year schedule of actions (following a template provided by ARC) that are planned in the study area to implement the study goals, programs, projects, and Lifelong Communities principles. Schedules should include start date, completion date, cost estimate and responsible party. This schedule should include specific actions that implement the findings from each of the 10 study components, including but not limited to:

- A 5-year prioritized description of transportation improvement projects, actions, and policies (local, state and federal) that will support the study area goals. Project scopes should include detailed descriptions and cost estimates;
- Housing should be given specific and clear emphasis by developing a description of housing strategies, particularly for affordable and mixed income housing developments, that support a job-housing match, aging in place, and efficient utilization of transportation facilities in the study area; and,
- A description of the changes necessary within the comprehensive plan, zoning ordinance, development regulations or other locally adopted plans to support study actions, including a committed schedule for adopting such changes.

In addition, a population and employment data section shall be included as part of the LCI study summary. This section shall contain a comparison of development under current conditions and development under the proposed LCI plan. The data in this section shall contain, at a minimum, current and 25-year projection figures (in five-year increments) for the following areas:

Housing Data

- Number of existing housing units and population
- Number of anticipated housing units and population
- Distribution of proposed housing units by type

Employment Data

- Number of existing jobs
- Number of anticipated jobs
- Square feet of future non-residential development

4.3 Methodology

a. Process

- The Consultant will work closely with the Cobb County Project Manager and Project Management Team throughout the study. There will be regular meetings to discuss progress, review findings and submittals, and finalize products.
- The consultant will be required to meet with several groups to obtain information on current programs and plans. Such groups may include the Atlanta Regional Commission, Georgia Department of Transportation, and others as needed.
- Stakeholder involvement will be an important component of the study. The County is seeking innovative strategies for involving stakeholders throughout the plan preparation at a level appropriate for this type of study.

b. Data Sources

The following information will be made available to the consultant during the study:

- Six Flags Drive Corridor Study (2007)

- Six Flags Drive Master Plan (2010)
- Six Flags Drive Walkable Communities Workshop Summary Document (2005)
- Cobb County Comprehensive Plan
- Cobb County Comprehensive Transportation Plan
- Cobb County Bicycle and Pedestrian Improvement Plan
- Cobb County Redevelopment Overlay District (ROD) Guidelines
- Cobb County 2005 Transportation Improvement Program (SPLOST)
- CCT Shelter and Bus Stop Inventory
- Cobb County Transit Planning Study
- Cobb County Transit Development Plan
- Cobb County Trail Map
- ARC Cobb County Transportation Improvement Program (TIP)
- ARC Regional Transportation Plan (RTP)
- ARC Regional Development Plan (RDP)
- ARC Regional Access to Jobs Plan
- Cobb County Access to Jobs Plan
- Cobb County Senior Services 10-Year Master Plan

Additionally, the Consultant is responsible for obtaining comparable data or data from peer corridor studies.

Cobb County General Instructions for Proposers, Terms and Conditions

I. Preparation of Proposals

Each proposer shall examine the drawings, specifications, schedule and all instructions. Failure to do so will be at the proposer's risk, as the proposer will be held accountable for their proposal response.

Unit price for each quotation shall be shown and such price shall include packing unless otherwise specified, along with a total and grand total where applicable. In case of discrepancy between a unit price and extended price, the unit price will be presumed correct.

Each proposer shall furnish all information required by the proposal form or document. Each proposer shall sign the proposal and print or type his or her name on the schedule. The person signing the proposal must initial erasures or other changes. An authorized agent of the company must sign proposals.

Requests for Proposals (RFP) issued by Cobb County are advertised on the Cobb County Internet site (www.purchasing.cobbcountyga.gov) and every Friday in the Cobb County legal organ, the Marietta Daily Journal.

II. Delivery

Each proposer should state time of proposed delivery of goods or services. Words such as "immediate", "as soon as possible", etc. shall not be used. The known earliest date or the minimum number of calendar days required after receipt of order (delivery A.R.O.) shall be stated (if calendar days are used, include Saturday, Sunday and holidays in the number).

III. Explanation to Proposers

Any explanation desired by a proposer regarding the meaning or interpretation of the Request for Proposal, drawings, specifications, etc. must be received in writing **by 5:00 pm on May 31, 2011** in order for a reply to reach all proposers before the close of the bid. Any information concerning an RFP will be furnished to all prospective proposers as an addendum to the invitation if such information is necessary or if the lack of such information would be prejudicial to uninformed proposers.

The written proposal documents supersede any verbal or written communication between parties. Addenda are posted on the Purchasing web site: www.purchasing.cobbcountyga.gov. Receipt of addenda should be acknowledged in the submitted proposal. It is the proposer's ultimate responsibility to ensure that they have all applicable addenda prior to bid submittal.

IV. Submission of Proposals

Proposals shall be enclosed in a sealed package, addressed to the Cobb County Purchasing Department with the name and address of the proposer, the date and hour of opening, and the request for proposal number on the face of the package. Telegraphic/faxed proposals

will not be considered. Any addenda should be enclosed in the sealed envelopes as well. **All bids shall be submitted on the Bid Proposal Form. Any revisions made on the outside of the envelope will not be accepted.**

Unsigned proposals will not be considered.

Cobb County is exempt from federal excise tax and Georgia sales tax with regards to goods and services purchased directly by Cobb County. Suppliers and contractors are responsible for federal excise tax and sales tax, including taxes for materials incorporated in county construction projects. Suppliers and contractors should contact the State of Georgia Sales Tax Division for additional information.

Except as otherwise provided by law, information submitted by a proposer in the proposal process shall be subject to disclosure after proposal award in accordance with the Georgia Open Records Act. Proprietary information must be identified. Entire proposals may not be deemed proprietary.

V. Withdraw Proposal Due To Error

The proposer shall give notice in writing of his claim of right to withdraw his proposal without penalty due to an error within two (2) business days (48 hours) after the conclusion of the proposal opening. Proposals may be withdrawn from consideration if the price was substantially lower than the other proposals due solely to a mistake therein, provided the proposal was submitted in good faith, and the mistake was a clerical mistake as opposed to a judgment mistake, and was actually due to an unintentional arithmetic error or an unintentional omission of a quantity of work, labor or material made directly in the compilation of the proposal, which unintentional arithmetic or unintentional omission can be clearly shown by objective evidence drawn from inspection of original work papers, documents and materials used in the preparation of the proposal sought to be withdrawn. The proposer's original work papers shall be the sole acceptable evidence of error and mistake if he elects to withdraw his proposal. If a proposal is withdrawn under the authority of this provision, the lowest remaining responsive proposal shall be deemed to be low proposal. Proposal withdrawal is not automatically granted and will be allowed solely at the discretion of Cobb County.

No proposer who is permitted to withdraw a proposal shall, for compensation, supply any material or labor or perform any subcontract or other work agreement for the person or firm to whom the contract is awarded or otherwise benefit, directly or indirectly, from the performance of the project for which the withdrawn proposal was submitted.

VI. F.O.B. Point

Unless otherwise stated in the request for proposal and any resulting contract, or unless qualified by the proposer, items shall be shipped F.O.B. Destination. The seller shall retain title for the risk of transportation, including the filing for loss or damages. The invoice covering the items is not payable until the items are delivered and the contract of carriage has been completed. Unless the F.O.B. clause states otherwise, the seller assumes transportation and related charges either by payment or allowance.

VII. Patent Indemnity

The contractor guarantees to hold the County, its agents, officers or employees harmless from liability of any nature or kind for use of any copyrighted or uncopyrighted composition, secret process, patented or unpatented invention, articles or appliances furnished or used in the performance of the contract, for which the contractor is not the patentee, assignee or licensee.

VIII. Award

Award will be made to the highest scoring responsive and responsible proposer according to the criteria stated in the proposal documents. The County may make such investigations as it deems necessary to determine the ability of the proposer to perform, and the proposer shall furnish to the County all such information and data for this purpose as the County may request. The County reserves the right to reject any proposal if the evidence submitted by, or investigations of such proposer fails to satisfy the County that such proposer is properly qualified to carry out the obligations of the contract.

The County reserves the right to reject or accept any or all proposals and to waive technicalities, informalities and minor irregularities in the proposals received. The County reserves the right to make an award as deemed in its best interest which may include awarding a proposal to a single proposer or multiple proposers; or to award the whole proposal, only part of the proposal, or none of the proposal to single or multiple proposers, based on its sole discretion of its best interest.

Time payment discounts will be considered in arriving at net prices and in award of proposal.

IX. County Furnished Property

The County will furnish no material, labor or facilities unless so provided in the RFP.

X. Rejection of Proposals

Failure to observe any of the instructions or conditions in this request for proposal may constitute grounds for rejection of proposal.

XI. Contract

Each proposal is received with the understanding that the acceptance in writing by the County of the offer to furnish any or all of the commodities or services described therein shall constitute a contract between the proposer and the County which shall bind the proposer on his part to furnish and deliver the articles quoted at the prices stated in accordance with the conditions of said accepted proposal. The County, on its part, may order from such contractor, except for cause beyond reasonable control, and to pay for, at the agreed prices, all articles specified and delivered.

Upon receipt of a proposal containing a Cobb County "Sample Contract" as part of the requirements, it is understood that the proposer has reviewed the documents with the understanding that Cobb County requires that all agreements between the parties must be

entered into via these documents. If any exceptions are taken to any part, each exception must be stated in detail and submitted as part of the proposal document. If no exceptions are stated, it is assumed that the proposer fully agrees to the "Sample Contract" in its entirety. The County reserves the right to make changes to the "Sample Contract".

XII. Delivery Failures

Failure of a contractor to deliver within the time specified or within reasonable time as interpreted by the Purchasing Director, or failure to make replacements of rejected articles/services when so requested, immediately or as directed by the Purchasing Director, shall constitute authority for the Purchasing Director to purchase in the open market or rebid for articles/services of comparable grade to replace the articles/services rejected or not delivered. On all such purchases, the contractor shall reimburse the County within a reasonable time specified by the Purchasing Director for any expense incurred in excess of contract prices, or the County shall have the right to deduct such an amount from monies owed the defaulting contractor. Alternatively, the County may penalize the contractor one percent (1%) per day for a period of up to ten (10) days for each day that delivery or replacement is late. Should public necessity demand it, the County reserves the right to use or consume articles/services delivered which are substandard in quality, subject to an adjustment in price to be determined by the Purchasing Director.

XIII. Non-Collusion

By submission of a proposal, the proposer certifies, under penalty of perjury, that to the best of its knowledge and belief:

- (a) The prices in the proposal have been arrived at independently without collusion, consultation, communications, or agreement, for the purpose of restricting competition, as to any matter relating to such prices with any other vendor or with any competitor.
- (b) Unless otherwise required by law, the prices which have been quoted in the proposal have not been knowingly disclosed by the proposer prior to opening, directly or indirectly, to any other proposer or to any competitor
- (c) No attempt has been made, or will be made, by the proposer to induce any other person, partnership or corporation to submit or not to submit a proposal for the purpose of restricting competition.

Collusion and fraud in bid preparation shall be reported to the State of Georgia Attorney General and the United States Justice Department.

XIV. Conflict Of Interest, Etc.

By submission of a proposal, the proposer certifies, under penalty of perjury, that to the best of its knowledge and belief:

1. No circumstances exist which cause a Conflict of Interest in performing the services required by this RFP, and
2. That no employee of the County, nor any member thereof, nor any public agency or official affected by this RFP, has any pecuniary interest in the business of the responding firm or his sub-consultant(s) has any interest that would conflict in any manner or degree with the performance related to this RFP.

The responding firm also warrants that he and his sub-consultant(s) have not employed or retained any company or person other than a bona fide employee working solely for the responding firm or sub-consultant(s) to solicit or secure a contract agreement with Cobb County, as related to this RFP, and that he and his sub-consultant(s) have not paid or agreed to pay any person, company, corporation, individual, or firm other than a bona fide employee working solely for the responding firm or his sub-consultant(s) any fee, commission, percentage, gift, or other consideration contingent upon or resulting from the award of this Agreement.

For any breach or violation of this provision, the County shall have the right to terminate any related contract or agreement without liability and at its discretion to deduct from the price, or otherwise recover, the full amount of such fee, commission, percentage, gift, payment or consideration.

The successful responding firm shall require each of its sub-consultant(s) to sign a statement certifying to and agreeing to comply with the terms of the subsections above.

XV. Default

The contract may be cancelled or annulled by the Purchasing Director in whole or in part by written notice of default to the contractor upon non-performance or violation of any contract term. An award may be made to the next highest rated responsive and responsible proposer, or articles specified may be purchased on the open market similar to those terminated or the County may issue a new Request for Proposal. In any event, the defaulting contractor (or his surety) shall be liable to the County for costs to the County in excess of the defaulted contract prices; provided, however, that the contractor shall continue the performance of this contract to the extent not terminated under the provisions of this clause. Failure of the contractor to deliver materials or services within the time stipulated on its proposal, unless extended in writing by the Purchasing Director, shall constitute contract default.

XVI. Disputes

Except as otherwise provided in the contract documents, any dispute concerning a question of fact arising under the contract which is not disposed of shall be decided after a hearing by the Purchasing Director who shall reduce his/her decision to writing and mail or otherwise furnish a copy thereof to the contractor. The decision of the Purchasing Director shall be final and binding, however, the contractor shall have the right to appeal said decision to a court of competent jurisdiction.

XVII. Substitutions

Proposers offering and quoting on substitutions or who are deviating from the attached specifications shall list such deviations on a separate sheet to be submitted with their proposal. The absence of such a substitution list shall indicate that the proposer has taken no exception to the specifications contained therein.

XVIII. Ineligible Proposers

The County may choose not to accept the proposal of one who is in default on the payment of taxes, licenses or other monies owed to the County. Failure to respond three (3) consecutive times for any given commodity may result in removal from the list under that commodity.

XIX. General Information

Sealed proposals, with original signatures, will be accepted by the County Purchasing Department at the time, place, and date specified. One (1) original and six (6) copies of the proposal must be submitted, complete with a cover letter signed by an official within the organization who has authority over project negotiation.

These proposals must be in accordance with the purposes, conditions, and instructions provided in this RFP. The Cobb County Board of Commissioners assumes no responsibility for proposals received after the submission time, whether due to mail delays or any other reason. Proposals received after the submission time will be filed unopened and considered non-responsive.

As previously stated under IV, unsigned proposals will not be considered.

Cobb County reserves the right to retain all proposals submitted, and to use any idea in any proposal regardless of whether that proposal is selected. All work performed by the successful respondent shall be performed in compliance with the Americans With Disabilities Act.

XXI. Uniformity of Proposal

To facilitate comparative analysis and evaluation of proposals it is desired that a uniform format be employed in structuring each proposal. The respondent's degree of compliance with the requirements of the RFP will be a factor in the subsequent point-based evaluation of the proposal. Proposals with major deviations or omissions may not be considered for detailed study. Proposals will become part of the contract with Cobb County should they be selected under the RFP.

XXII. Request Additional Information

Inquiries that must be answered in regards to the Proposal procedures or technical matters must be submitted in writing via U.S. Mail or facsimile or email to:

Cobb County Purchasing Division
1772 County Services Parkway
Marietta, Georgia 30008-4021
Fax: (770) 528-1154
Email: purchasing@cobbcounty.org

Cobb County will not orally or telephonically address any question or clarification regarding specifications or procedures. Cobb County is not bound by any oral representations, clarifications, or changes made to the written specification by County employees, unless

such clarification or change is provided to the respondent in written addendum from Cobb County.

XXIII. Firm Prices

Prices quoted by proposal shall be firm and best prices. Prices quoted must be valid for a minimum of one hundred and twenty (120) days from the date of bid opening.

XXIV. Proposal/Presentation Costs

The cost for developing a proposal will be borne by the respondent. Cobb County is not liable for any costs incurred by the respondent in preparation and/or presentation of proposals in response to this RFP or for travel and other costs related to this RFP.

XXV. Proposal Format

Presentation of the relevant information is at the discretion of the respondent; however, the proposal must address all items identified in Section Titled, Proposal Requirements. To assist in the evaluation of proposals resulting from the RFP, it is recommended that each proposal be written in a concise and forthright manner and that unnecessary marketing statement and materials be avoided.

XXVI. Indemnification/Hold Harmless

By submission of a proposal, the selected responding firm agrees to indemnify Cobb County to the fullest extent permitted by law, protect, defend, indemnify and hold harmless Cobb County, its officers, officials, employees and volunteers from and against all claims, actions, liabilities, losses (including economic losses), or costs arising out of any actual or alleged a) bodily injury, sickness, disease, or death; or injury to or destruction of tangible property including the loss of use resulting there from; or any other damage or loss arising out of or resulting claims resulting in whole or part from any actual or alleged act or omission of the responding firm, sub-consultant, anyone directly or indirectly employed by any of them; or anyone for whose acts any of them may be liable in the performance of work; b) violation of any law, statute, ordinance, governmental administrative order, rule, regulation, or infringements of patent rights or other intellectual property rights by the responding firm in the performance of work; or c) liens, claims or actions made by the responding firm or other party performing the work, as approved by Cobb County.

The indemnification obligations herein shall not be limited to any limitation on the amount, type of damages, compensation, or benefits payable by or for the responding firm or its sub-consultant(s), as approved by the County, under workers' compensation acts, disability benefit acts, other employee benefit acts, or any statutory bar or insurance.

XXVII. Proposal Evaluation

The Evaluation process will address current requirements and consider possible future operation and maintenance needs. Both objective and subjective rationale will be involved in the decision process.

1. Evaluation Responsibility

A selection committee will coordinate the review of all proposals and will submit a recommendation to the County Manager and Board of Commissioners.

2. Presentations

During the evaluation process, the members of the selection committee may require that responding firms conduct a presentation. If required, these presentations will be scheduled in advance and limited in time. Location of the presentations will be pre-arranged.

3. Evaluation Criteria

The County will use a specific set of criteria for the qualitative evaluation of competitive proposals. The structure of the evaluation will be to assign points to each response in a number of categories. A non-response to a specific category will result in no points being awarded for that category. Final rankings will be based on a combination of price and qualitative factors.

See section 3.10 for Evaluation Criteria

All proposal requirements must be met, or capable of being met by the responding firm or the proposal will be disqualified as non-responsive. It is extremely important that project schedules are met. Only those firms or teams with the necessary resources and a commitment to complete all project work on schedule should submit a Proposal.

XXVIII. Multi-Year Contract Provisions

The successful respondent will be required to enter into a contract containing the provisions as required by Georgia law pertaining to multi-year contracts. The following is a sample of the provision and will be adjusted as to the term or as to the length of the contract.

This contract shall terminate absolutely and without further obligation on the part of Cobb County at the close of the calendar year in which it was executed, and at the close of each succeeding calendar year for which it may be renewed as provided in O.C.G.A. Section 36-60-13. The contract shall automatically renew for each of the remaining calendar years provided for in the contract, unless positive action is taken by Cobb County to terminate such contract, and the nature of such action shall be written notice provided to the consulting firm within sixty (60) days before the end of the initial year of the contract or each succeeding remaining calendar year.

This contract shall terminate immediately and absolutely at such time as appropriated and otherwise unobligated funds are no longer available to satisfy the obligations of Cobb County under this contract.

XXIX. Proposal Requirements

The respondents must demonstrate competence and experience in the area of expertise outlined in this Request for Proposal.

If required, respondents must demonstrate competence and experience in public speaking and graphic presentations for the purpose of conveying project information to large and diverse community groups. Respondents should also be able to demonstrate the ability to build consensus among public and private interest groups related to this project.

XXX. Cover Letter/Executive Summary

Respondents shall provide a cover letter or letter of transmittal to briefly summarize the company's interest and relevant qualifications for the project. This letter shall not exceed two (2) pages, and shall be signed by an agent of the responding firm who is authorized to negotiate the details of the proposed services.

XXXI. Project Team

Respondents shall provide an organizational chart for the proposed project team, as well as the relevant background and experience for every proposed team member.

XXXII. Special Terms And Conditions

Should these General Terms and Conditions be in conflict with any attached Special Terms and Conditions, the Special Terms and Conditions will control.

XXXIII. Disadvantaged Business Enterprises (DBE): The following provisions should be carefully read to determine applicability to your business.

Cobb County Government encourages the participation of all businesses in offering their services and/or products. The Cobb County Government has the goal to fairly and competitively procure the best product at the most reasonable cost.

A Disadvantaged Business Enterprise (DBE) is generally defined as a Female, Black American, Hispanic American and any other minority owned business. The Federal Government has long had program in place to ensure participation of DBE vendors and suppliers. The State of Georgia has established a similar program whereby DBE firms are defined, certified and made known. This effort is managed by the Georgia Department of Transportation (GDOT). More information can be obtained from GDOT web site:

1. <http://www.dot.state.ga.us/eeo-div/index.shtml>

The Cobb County Government addresses DBE business participation (frequency and dollar value) in the following ways:

1. Cobb County wishes to identify all DBE participation; both at the contractor and sub-contractor levels in the following ways.
 - a. DBE businesses are requested to identify such status at the time they register as a vendor.
 - b. DBE businesses are requested to identify themselves at the time they propose to do business. Please complete **EXHIBIT B** if applicable and return with bid submittal.
 - c. All businesses will receive with each Purchase Order an instruction sheet for use of the furnished *Cobb County Government DBE Participation Report*, **EXHIBIT C**. Businesses are requested to complete this report and submit it with each invoice for the time period billed.
2. Cobb County has established a Disadvantaged Business Enterprise Plan in accordance with the regulations of the U.S. Department of Transportation (U. S. Department of Transportation (USDOT), 49 CFR Part 26.) The Cobb County Department of Transportation is the lead agency for implementing the USDOT DBE Program for the County.

The Plan applies only to projects which are clearly indicated by the County.

EXHIBIT B

DISADVANTAGED BUSINESS ENTERPRISE (DBE) IDENTIFICATION FORM

A Disadvantaged Business Enterprise (DBE) is generally defined as a Female, Black American, Hispanic American and any other minority owned business. If your firm is classified as a Disadvantaged Business Enterprise (DBE), please complete this form and submit with bid response or send to:

Cobb County Purchasing Department
Attn: Purchasing Director
1772 County Services Parkway
Marietta, GA 30008
Fax: 770-528-1154
Email: purchasing@cobbcounty.org

Name of Business: _____

Address: _____

Telephone: _____

Fax: _____

Email: _____

Certification Number: _____

Name of Organization Certification _____

**This information is acquired for informational purposes only and will
have no bearing on the award unless otherwise stated**

Instructions for Completing Exhibit C **Disadvantaged Business Enterprise (DBE)** **Participation Report**

All Cobb County Government contractors or vendors are requested to complete a report descriptive of any DBE subcontractor involvement in work for which the government is making payment. If otherwise specified in an RFP/ITB or contract, additional reporting forms may be required as well.

The objective of this request is to assist in the identification of Disadvantaged Business Enterprise (DBE) business participation with the Cobb County Government and to quantify that participation.

The Cobb County Government does not administer a DBE Certification Program. The principle certification agency for the State of Georgia is the Georgia Department of Transportation. As a Contractor/Vendor you are not responsible for verification of any DBE Certification information of your subcontractor.

***** Instructions *****

1. Contractor/Vendor is furnished the one-page ***DBE Monthly Participation Report*** with each Cobb County Government-issued Purchase Order.
2. Contractor/Vendor completes this report for each billing period and attaches it to the invoice to then be sent to the County department/agency receiving the service or product.
3. Upon receipt of a Contractor/Vendor invoice and DBE report, the County department/agency receiving the service or product should keep a copy of the completed DBE report for their reporting process. In order to add or verify the prime contractor is registered as a DBE vendor in AMS, the County department/agency should send a copy of the DBE report to:

Cobb County Purchasing Division
Attn.: DBE Report

A Disadvantaged Business Enterprise (DBE) is a firm that is under the control of someone in an ownership position (at least 51%) that:

1. Has membership in one or more of the following groups: Female, Black American, Hispanic American, Native American, Subcontinent Asian American and Asian-Pacific America. There may be other groups that may be eligible to be certified as DBE.
2. Is a U.S. citizen or lawfully admitted permanent resident of the U.S.
3. Has a personal net worth which does not exceed \$750,000.
4. The business meets the Small Business Administration's size standard for a small business. Its annual gross receipts for the three previous fiscal years cannot have exceeded \$22,410,000. Depending on the type of work the business performs, other size standards may apply.
5. The business is organized as a for-profit business.
6. The business may also be DBE eligible as a certified U.S. Small Business Administration 8 (a) program.

Exhibit C

Cobb County Government Disadvantaged Business Enterprise Participation

Monthly Report

Contractor/Vendor: Please keep this blank report to make copies as needed. Print or type in the report, then send the completed report to the County department/agency receiving the service or product.

County Departments: Keep a copy of this completed report and use the dollar figures to input into your quarterly DBE report to the DBE Liaison (Records Management Division). If you already have a similar reporting method of gathering the dollar figures continue to use it. Send a copy of this completed report to the Purchasing Division (Attn: DBE Report) to add or verify the prime contractor is registered as a DBE vendor in AMS.

Submitted by: _____ Month Invoiced: _____

Name of Prime Contractor/Vendor

From/To:

Cobb County Project Name: _____ Bid or P.O. Number: _____

Cobb County Department or Agency receiving service or product: _____

Description of Purchased Service/Product: _____

Full Contracted Amount: \$_____ Payment amount requested at this time: \$_____

1. Are YOU, the Prime Contractor a DBE business? YES _____ NO _____
2. Are YOUR subcontractors DBE vendors? YES _____ NO _____

Please provide information below for each participating DBE subcontractor(s).

DBE Subcontractor Business Name	Type Service or Product Supplied	DBE Subcontractor Business/Contact Tel. Number	Actual Dollar Value of DBE Subcontractor Participation this Reporting Month
			\$
			\$
			\$
			\$
			\$
			\$

Submitted by: _____
Printed Name

Title or position: _____

Date Completed: _____

Signature of Authorized Representative

APPENDIX

Request for Proposal

Six Flags Livable Centers Initiative Study

Cobb County Department of Transportation

ATTACHMENT 1

LOBBYING

31 U.S.C. 1352

49 CFR Part 19

49 CFR Part 20

Byrd Anti-Lobbying Amendment, 31 U.S.C. 1352, as amended by the Lobbying Disclosure Act of 1995, P.L. 104-65 [to be codified at 2 U.S.C. § 1601, et seq.] –

Consultants who apply or bid for an award of \$100,000 or more shall file the certification required by 49 CFR part 20, "New Restrictions on Lobbying." Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any federal contract, grant or any other award covered by 31 U.S.C. 1352. Each tier shall also disclose the name of any registrant under the Lobbying Disclosure Act of 1995 who has made lobbying contacts on its behalf with non-federal funds with respect to that federal contract, grant, or award covered by 31 U.S.C. 1352. Such disclosures are forwarded from tier to tier up to the recipient.

APPENDIX A, 49 CFR PART 20--CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

(To be submitted with each bid or offer exceeding \$100,000)

The undersigned [Consultant] certifies, to the best of his or her knowledge and belief, that:

1. No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.
2. If any funds other than federal appropriated funds have been paid or will be paid to any person for making lobbying contacts to an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form--LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions [as amended by "Government wide Guidance for New Restrictions on Lobbying," 61 Fed. Reg. 1413 (1/19/96). Note: Language in paragraph (2) herein has been modified in accordance with Section 10 of the Lobbying Disclosure Act of 1995 (P.L. 104-65, to be codified at 2 U.S.C. 1601, *et seq.*.)]
3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

[Note: Pursuant to 31 U.S.C. § 1352(c)(1)-(2)(A), any person who makes a prohibited expenditure or fails to file or amend a required certification or disclosure form shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such expenditure or failure.]

The Consultant, _____, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Consultant understands and agrees that the provisions of 31 U.S.C. A 3801, *et seq.*, apply to this certification and disclosure, if any.

Signature of Consultant's Authorized Official

Name and Title of Consultant's Authorized Official

Date

ATTACHMENT 2

GOVERNMENT-WIDE DEBARMENT AND SUSPENSION

49 CFR Part 29 Executive Order 12549

Certification Regarding Debarment, Suspension, and Other Responsibility Matters

The Consultant, _____, certifies to the best of its knowledge and belief, that its principals;

1. Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
2. Have not within a three-year period preceding this bid been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
3. Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State or local) with the commission of any offenses enumerated in paragraph (2) of this certification; and
4. Have not within a three-year period preceding this Proposer had one or more public transactions (Federal, State or local) terminated for cause or default.

Where the Consultant is unable to certify to any of the statements in this certification, such participant shall attach an explanation to this Bid.

THE CONSULTANT, _____, CERTIFIES OR AFFIRMS THE TRUTHFULNESS AND ACCURACY OF THE CONTENTS OF THE STATEMENTS SUBMITTED ON OR WITH THIS CERTIFICATION AND UNDERSTANDS THAT THE PROVISIONS OF 31 U.S.C. SECTIONS 3801 ET SEQ. ARE APPLICABLE THERETO.

Signature of Authorized Official

Witness

Title of Authorized Official

Date

ATTACHMENT 3-A

DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

The undersigned bidder/offeror has satisfied the requirements of the bid specification in the following manner (please check the appropriate space):

_____ The bidder/offeror is committed to a minimum of _____ % DBE utilization on this contract.

_____ The bidder/offeror (if unable to meet the DBE goal of _____ %) is committed to a minimum of _____ % DBE utilization on this contract **and submits documentation demonstrating good faith efforts.**

Name of bidder/offeror's firm: _____

State Registration No.: _____

By: _____
Signature Title

ATTACHMENT 3-B

LETTER OF INTENT

Name of bidder/offeror's firm: _____

Address: _____

City: _____ State: _____ Zip: _____

Name of DBE firm: _____

Address: _____

City: _____ State: _____ Zip: _____

Telephone: _____

Copy of the current certification letter notifying the firm that it has been DBE certified by Georgia Department of Transportation must be attached.

Description of work to be performed by DBE firm:

The bidder/offeror is committed to utilizing the above-named DBE firm for the work described above.
The estimated dollar value of this work is \$ _____.

Affirmation

The above-named DBE firm affirms that it will perform the portion of the contract for the estimated dollar value as stated above.

By _____
(Signature) (Title)

If the bidder/offeror does not receive award of the prime contract, any and all representations in this Letter of Intent and Affirmation shall be null and void.

Note: Submit this page for each DBE subcontractor.

ATTACHMENT 4

ADDENDUM ACKNOWLEDGEMENT

This form is for the acknowledgement of addendum and the date the Proposer received the addendum.

Number of Addendum	Date Received	Name of Person Receiving Addendum
1		
2		
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		

EXHIBIT 1

COBB COUNTY DBE POLICY STATEMENT

Request for Proposal

Six Flags Livable Centers Initiative Study

Cobb County Department of Transportation

Cobb County Government Disadvantaged Business Enterprise (DBE) program

I. POLICY STATEMENT

Cobb County Government has established a Disadvantaged Business Enterprise (DBE) program in accordance with regulations of the U.S. Department of Transportation (USDOT), 49 CFR Part 26. Cobb County has received Federal financial assistance from the USDOT, and as a condition of receiving this assistance, has signed an assurance that it will comply with 49 CFR Part 26.

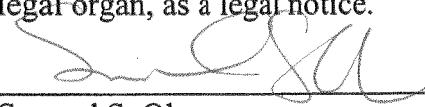
It is the policy of Cobb County to ensure that DBEs as defined in Part 26, have an equal opportunity to receive and participate in USDOT-assisted contracts. It is also the County's policy:

- To ensure nondiscrimination in the award and administration of USDOT – assisted contracts;
- To create a level playing field on which DBEs can compete fairly for USDOT-assisted contracts;
- To ensure that the DBE Program is narrowly tailored in accordance with applicable law;
- To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
- To help remove barriers to the participation of DBEs in USDOT assisted contracts; and
- To assist the development of firms that can compete successfully in the market place outside the DBE Program.

Laraine Vance has been delegated as the DBE Liaison Officer and is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by Cobb County in its financial assistance agreements with the USDOT.

The Cobb County Department of Transportation (CDOT) is the lead agency for implementing the USDOT DBE Program for the County. As the lead agency, CDOT will disseminate this policy statement to the Cobb County Board of Commissioners, and throughout the organization, as well as to DBE and non-DBE business communities that perform work for the County on USDOT-assisted contracts. This will include the Georgia Highway Contractors Association, the National Association of Minority Contractors-Atlanta Chapter, the African American Chamber of Commerce, the Cobb County Chamber of Commerce, the Hispanic Chamber of Commerce, the Atlanta Business League, the Georgia Minority Supplier Development Council and others as identified.

Additionally, the policy statement will be placed in the Marietta Daily Journal, Cobb County's legal organ, as a legal notice.


Samuel S. Olens
Chairman, Board of Commissioners
Disadvantaged Business Plan

8/10/04
Date



APPROVED
PER MINUTES OF
COBB COUNTY
BOARD OF COMMISSIONERS

www.cobbcounty.org

Cobb County...Expect the Best

7/27/04